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FOREWORD

Modern slavery encompasses horrific human rights abuses, including forced and bonded labour, human trafficking and child labour. Over the past year estimates of people living in modern slavery have grown to 40 million. Of these, 71% are women and girls, and one in four victims is a child.¹

Internationally, organizations are on a huge learning curve to understand more about the complexities of addressing modern slavery. Responsible companies are improving their data gathering to get a better view of the hidden risks and vulnerabilities in their operations and supply chains. However, many remain concerned that there is a disincentive to share information and learning and that responsible companies can be undercut by those who inadvertently benefit from modern slavery, or are indeed linked to serious organized crime.

We at Oxfam Great Britain are on our own learning curve. While **we have not found any incidents of modern slavery to date**, like many other large organizations we recognize that it is pervasive across all sectors and therefore it is likely that slavery exists somewhere in our supply chains and operations. To address this, in 2016 we set out a number of two-year commitments to ensure that we have an effective approach on this issue.

We have progressed well on many of our commitments, including strengthening our governance, raising awareness about the issue and developing a human rights due diligence framework based on good practice guidance from the Ethical Trading Initiative (ETI).² We have included our progress on due diligence in this statement (p.10) in order to share our process and learning. The salient issues³ we have identified in the supply chains that we manage from the UK are summarized in Box 1.

Box 1: Salient issues identified in Oxfam GB's UK-managed supply chains

Supply chains involving direct procurement of manufactured goods (retail, promotional humanitarian, etc.) were identified as having the highest risk of human rights violations in the following countries:

- **risk of forced labour** in Pakistan, India, Turkey, Poland and Senegal
- **risk of child labour** in India
- **risk of gender discrimination** in Pakistan, India and Turkey
- **risk to workers' rights to collectively organize** in Pakistan, India, China, Indonesia, Turkey, Hong Kong and South Korea
- **risk of poverty-line wages** in Bangladesh, Malaysia., Mauritius, Rwanda, South Africa, Swaziland and Thailand

Progress on some of our commitments are behind schedule, including writing our modern slavery policy and strategy and developing an assessment framework for in-country operations and supply chains. This is mainly due to our confederation-wide change process (see section 1 for more details) and learning how complex it would be to implement some of the commitments we made in 2016. We have therefore extended the period for some of our commitments from two to three years, allowing us to ensure that the tools and processes we develop will be fit for purpose.

In our 2017 statement, we emphasized the importance of learning from our safeguarding work on sexual abuse and exploitation to inform how we identify, mitigate and respond to modern slavery. We continue to recognize this important overlap, and we will ensure that our approach to modern slavery is informed by learning from the Charity Commission and our Independent Commission⁴ reports, as well as the sector-wide International Development Committee (IDC) report into protection from sexual exploitation and abuse (PSEA) in the aid sector.

SAFEGUARDING INCIDENTS

In our 2017 statement we recognized the link between safeguarding and modern slavery. In both cases drivers such as poverty, gender and power make individuals more vulnerable, and similar approaches to prevent, investigate and remediate can be applied.

Grievance mechanisms are often not appropriate for complex cases of abuse, human trafficking or sexual exploitation. Therefore since 2011 Oxfam GB has had a dedicated Safeguarding Team in place, with expert knowledge and skills to address complex cases of abuse and sexual exploitation.

Following criticism earlier this year of how Oxfam had handled historic cases, including sexual misconduct by former employees in Haiti, further important measures have been put in place. The action taken will further strengthen Oxfam's ability to prevent, investigate and address unacceptable behaviour wherever it may occur. We know that we have more to do, not least in ensuring that everyone who works or volunteers for Oxfam or who receives support from the organization feels empowered to challenge unacceptable behaviour.

We are committed to applying a rigorous safeguarding approach to any allegations of abuse, including any instance of modern slavery. We will be working with the Charity Commission, other authorities, our own Independent Commission and across the sector to continue to make improvements.

We remain committed to transparency on allegations of sexual exploitation and abuse perpetrated by any members of our staff or by partners. For the number of incidents reported and investigated by our Safeguarding Team in 2017/18, please see our Annual Report.

OXFAM INTERNATIONAL'S 10-POINT ACTION PLAN

On 16 February 2018, Oxfam released a [10-Point Action Plan](#) to improve its safeguarding policies and practices. The plan covers three main areas:

1. **Inquiry and investigation:** a High-Level Commission on Sexual Misconduct, cooperating with authorities on their inquiries.
2. **Strengthening safeguarding and organizational culture:** greater investment in safeguarding and strengthened policies; creating a zero-tolerance culture; working with the wider sector on new procedures.
3. **Recommitment to women's rights:** engaging with partners, listening to the public, recommitment to gender justice.

In July 2018 Oxfam announced that it had more than tripled its funding for safeguarding to more than £1.75m and that it is training an additional 119 staff to investigate safeguarding incidents around the world.

Beginning in October 2018, Oxfam will report twice-yearly data on all safeguarding cases completed in the previous six months, across all members of its confederation.

TRAINING

Operational staff

Oxfam GB's Safeguarding Team delivers training sessions to staff, partners and volunteers across the organization. The core training can be delivered in half a day, or can take up to three days, (this in-depth training is typically delivered to in-country safeguarding focal points). It includes:

- definitions of safeguarding and the different forms of vulnerability and sexual abuse and exploitation;
- Oxfam's GB's safeguarding policies;
- the reporting process.

In 2017/18 the following teams received face-to-face training:

- all staff in the South Sudan country programme team, who received the half-day training course, with separate sessions for the HR Team and Country Managers;
- UK-based face-to-face fundraisers;
- UK-based Future Skills teams (who work with vulnerable adults in our UK programme work).

The South Sudan country-based focal points received more in-depth training, including how to support the physical and emotional needs of survivors through the reporting process. This was also delivered via Skype to new safeguarding focal points in other countries.

From 2018, we plan to include modern slavery in all safeguarding training.

Procurement teams

In 2018, Oxfam GB's central (UK) procurement and retail buying teams attended a training session on the ETI Human Rights Due Diligence Framework to help them understand how Oxfam was using this to identify and address all human rights risks, including modern slavery, in its operations and supply chains. The training included:

- an overview of the ETI framework;
- details on what information was included in the country and sector mapping, including sharing the risk indicators and mitigating factors considered;
- a breakdown by team of the salient issues identified, as well as the organizational overview;
- clarification on next steps in working with buyers to map Oxfam's leverage in order to agree priority actions.

We have also adapted the introductory training for all new buyers to include an overview of modern slavery, factors that make workers vulnerable to it and the risks in Oxfam's supply chains. In future years we intend to develop and use a clear framework to assess the impact of our training.

3 UPDATE AGAINST COMMITMENTS MADE IN 2015/16

In 2016, we identified gaps in our approach to identifying and addressing the risk of modern slavery in our operations and supply chains. As a result, we made a number of commitments, to be met over a two-year period. We knew that our commitments were ambitious and at the time we believed them to be achievable. However, while we have made progress against several of these commitments, most significantly creating a new governance model which ensures accountability for all human rights risks across the organization, some have taken longer than initially thought.

Some of these delays, such as the inclusion of our international programmes within the scope of our modern slavery strategy and reporting, were delayed due to large-scale structural changes in the organization (for more information, see section 1: ‘How we work as a confederation’). Other commitments, including adopting the ETI approach to due diligence and developing an organization-wide strategy, turned out to be more complex than originally anticipated. We have therefore decided to extend our deadlines by one year to enable the quality of approach that is needed. This will also allow us to incorporate learnings from the Charity Commission and the Independent Commission reviews.

Table 4: Updates against 2016/17 commitments

Commitment 1: Strategy and policy	
Commitment	Update
<p>1.1 Embedded organization-wide understanding and responsibility for modern slavery</p>	<p>Achieved two-year objective and continuing to embed</p> <ul style="list-style-type: none"> Established an organization-wide corporate responsibility governance model with director-level oversight from all divisions of the organization. Worked with identified senior managers from each division in the organization to map the specific slavery and human rights risks in their area and agree the individuals accountable for taking forward action.
<p>1.2 Develop organization-wide Modern Slavery Strategy involving accountable operational and procurement managers. This strategy will be directly linked to our work on wages and freedom of association. The strategy will be directly informed by the due diligence commitments identified below.</p>	<p>In progress – delayed until November 2018</p> <ul style="list-style-type: none"> Our Modern Slavery Strategy will form part of our wider human rights strategy, which will be based on our ongoing due diligence (see section 2 for more details). Additional resources secured to take forward this work. A trade union specialist was contracted for one year to enable a better understanding of how to integrate freedom of association into our strategy.
<p>1.3 Include International Programme work in the scope of our Modern Slavery Strategy and reporting. By November 2017 we will have defined a process for assessing risks related to modern slavery in Oxfam GB’s programmes at country level.</p>	<p>Delayed to January 2019</p> <ul style="list-style-type: none"> Significant structural changes for our International Programme (see section 1 for more details) have delayed this work. The changes include operations and supply chains at country level. This will include all programmes in countries where Oxfam GB is Executing Affiliate, and programmes where we are providing funding as a Partner Affiliate, recognizing that the latter would require collaboration with other Oxfam affiliates and Oxfam International country teams. Our approach will be phased,

	starting with a few programme countries. Lessons learned will then inform roll-out.
1.4 Revise current due diligence frameworks informed by the (ETI) model for central, humanitarian and retail procurement teams.	In progress – delayed until March 2019 <ul style="list-style-type: none"> The start of this work was delayed by the need for more resources in the Corporate Responsibility Team. Significant progress has been made on this commitment in the last financial year (see section 2 for more details). Further work needs to be done to incorporate learning into our assessment tools and response plans.
1.5 Information gathering on good practice policies will take place in 2016/17 to inform the 2017/18 update of our Corporate Responsibility Policy.	Completed, with ongoing review <ul style="list-style-type: none"> Identified proactive prevention i.e. zero tolerance to inaction on modern slavery as good practice. We will continue to seek good practice examples to inform our Corporate Responsibility Policy, which will be updated in November 2019.
Commitment 2: Training and communications to embed understanding of modern slavery	
Commitment	Update
2.1 Organization-wide communication on the importance of addressing modern slavery and what Oxfam GB's commitments and actions are.	Completed and ongoing <ul style="list-style-type: none"> CEO's end-of-year letter to staff highlighted our work. Summary of the 2016/17 statement was shared with Oxfam's Trustee and Finance Auditor Group. Key points were presented to Oxfam affiliates with trading activities. Shared with all staff through internal bulletins. Detailed presentation for interested staff.
2.2 Follow-up training for all procurement teams and relevant stakeholders on Oxfam GB's programme to address modern slavery.	Completed, with ongoing review <ul style="list-style-type: none"> In 2017 all UK-based procurement teams participated in a four-hour training session on labour and environmental standards in our supply chains, with a specific focus on the drivers of modern slavery. This was delivered by the Corporate Responsibility team, with input from Oxfam's Ethical Trade Manager. In 2018 all UK-based procurement teams attended a presentation delivered by the Corporate Responsibility Manager on the human rights due diligence process, the salient risks in Oxfam GB's supply chains and priority next steps.
2.3 Our recruitment training will include content about modern slavery	Completed <ul style="list-style-type: none"> In November 2016, a section on modern slavery was added to the recruitment training course. Content was adjusted to reflect our learning in 2017, and more in-depth training was given to Oxfam GB's recruitment team (four people) to increase their understanding of the issue and help them respond to questions when they deliver training.
2.4 Identify appropriate ways to support suppliers	Completed, with ongoing review <ul style="list-style-type: none"> Key retail suppliers were invited to join the training session mentioned above. Targeted follow-up meetings were held with individual suppliers. We will continue to work with and update our suppliers as our human rights due diligence work continues.

Commitment 3: Internal monitoring and evaluation	
Commitment	Update
3.1 Develop indicators for measuring the Procurement Team's understanding of modern slavery and the impact of training	<p>Phase 1 complete, with delay to phase 2</p> <ul style="list-style-type: none"> Impact of training completed in 2016/17 was measured and shared in our 2016/17 statement. Impact of training was not measured in 2017/18, but this will be assessed when further training is provided on updates to tools and systems based on the human rights due diligence work.
3.2 Seek good practice examples	<p>Completed, with continual review</p> <ul style="list-style-type: none"> The Corporate Responsibility Manager attended the three-day ETI human rights due diligence training. She also shadowed the Oxfam Safeguarding Team to learn about our critical incident approach, which has been identified as best practice. We will continue to look for examples of best practice and learn from the mistakes and successes of others.
3.3 Report risk indicators related to modern slavery in our supply chains	<p>In progress – delayed until March 2019</p> <ul style="list-style-type: none"> This will be completed as part of the human rights due diligence framework.
Commitment 4: Address any risks of modern slavery: actions by department	
Commitment	Update
4.1 Contingent labour: increase the due diligence process for category 3 agencies to ensure a consistent standard across all three categories	<p>Completed</p> <ul style="list-style-type: none"> All checks are now consistent with the government's contingent labour framework (CL1) (see section 1 for more details (UK only). See commitment 4.6 for update on contingent labour in our International Programme).
4.2 On-site contracted services: strengthen our due diligence regarding agency hiring processes for Oxfam House on-site services.	<p>Completed</p> <ul style="list-style-type: none"> Main on-site services supplier has confirmed that no agency labour is used. The other supplier has confirmed that checks are in place to ensure that agency workers are not charged recruitment fees and that no passports or identity documents are withheld.
4.3 Promotional items: develop appropriate approaches beyond audit with the supplier	<p>In progress – ongoing</p> <ul style="list-style-type: none"> Agreement with supplier to work with Community Trade Union to engage its manufacturing sites in the concept of worker dialogue. A pilot took place in April 2018 attended by representatives from 13 manufacturers, with sessions led by Community Trade Union and Oxfam. Feedback on the event was positive and we are working together to develop a longer-term programme.
4.4 Retail products: focus on agency hiring practices, with three key sites.	<p>Completed</p> <ul style="list-style-type: none"> Our buying team met with each supplier to emphasize concerns about contingent labour increasing their vulnerability to modern slavery. One supplier owns its site. It is using Stronger Together's ³² resources and training to inform its approach and confirmed that agency workers have the same rights as permanent workers (confirmed by audits).

	<ul style="list-style-type: none"> • The second supplier also owns its site and has reviewed the policies and processes of its agency labour provider, which is a registered business partner of Stronger Together and uses its tools and materials to inform its due diligence processes. • The third supplier has become SA8000-certified.³³ This process includes checks confirming that agency workers are not charged recruitment fees and do not have their documents withheld.
<p>4.5 We will provide training to suppliers that identified forced labour risks in late 2016</p>	<p>Completed, with ongoing review</p> <ul style="list-style-type: none"> • Three suppliers were identified as having sites with contractual clauses requiring overtime from their workers. • Two of the three suppliers attended a four-hour training session run by Oxfam staff, which included a substantial section on labour rights and modern slavery. • The third supplier was unable to attend, but was sent a copy of the training materials and engaged in positive discussion. • Following the session, one supplier has developed an ethical purchasing policy which includes the ETI Base Code³⁴.
<p>4.6 We will work with our International Programme country teams to confirm that we do not use agency staff</p>	<p>In progress – delayed until March 2019</p> <p>Oxfam survey results</p> <p>67³⁵ international country programmes were asked:</p> <ul style="list-style-type: none"> • Do you have any Oxfam workers who are contracted via an employment agency (i.e. their contract is with the agency rather than Oxfam)? • Do you check that the terms and conditions for the workers provided by the agency are similar to those provided by Oxfam? <p>Of the 48 surveys received back:</p> <ul style="list-style-type: none"> • 75% (35 respondents) confirmed that they do not have any Oxfam workers who are contracted via an employment agency.³⁶ • 27% (13) confirmed that they do have Oxfam workers who are contracted via an employment agency • 92% (12) confirmed that they check that the agency provides similar terms and conditions for workers to those provided by Oxfam. • 8% (one) advised that, while they do not check that the agency provides similar terms and conditions for the workers to those provided by Oxfam, they have confirmed that the agency does not retain original passports or charge staff a finder's fee or any other mandatory deductions (other than legally required ones). <p>(See section 1: 'Oxfam International country programme contingent (contract) workers' for more detail.)</p> <p>As the response rate to the survey was not 100% there are still some gaps in our knowledge. Our aim is to improve the response rate through training of country teams on modern slavery, but will use the information we have gathered so far as a starting point.</p>

Commitment 5: Monitoring and evaluation reporting and communication

Commitment	Update
<p>5.1 We will develop key performance indicators to enable us to measure progress against our internal improvement plans and report on progress in our 2016/17 Modern Slavery Statement.</p>	<p>In progress – delayed to March 2019</p> <ul style="list-style-type: none"> • Modern slavery was added to the procurement risk register to ensure that it is visible to the Trustee Audit and Finance Group. • As part of the process of embedding Oxfam’s corporate responsibility governance model, we have mapped the risk in all divisions of the organization, including in our own operations and on-site services as well as in our supply chains. We have highlighted any gaps in process to relevant senior managers. • The next step will be to agree with senior managers’ appropriate steps to address these gaps and reporting mechanisms to track progress.
<p>5.2 We will develop and report against key performance indicators (KPIs) to the Corporate Responsibility Steering Group on the progress we are making against commitments set out in this statement every six months from December 2016, and we will include a section on modern slavery in Oxfam GB’s Annual Report and Accounts.</p>	
<p>5.3 Externally, we will continue to undertake advocacy on labour rights in global supply chains, and will ensure that this incorporates our learning and activities relating to modern slavery.</p>	<p>Completed, with continual review</p> <ul style="list-style-type: none"> • We continue to work with companies as a ‘critical friend’ to recommend that they integrate their human rights policies into their core business. • In 2017, we partnered with ShareAction on the Workforce Disclosure Initiative (WDI).³⁷ • In 2018 we launched our Behind the Barcodes campaign, which ranks the performance of supermarkets on in-work poverty and egregious labour rights abuses in a range of food commodity sectors.

4 INSIGHTS AND SIGNPOSTS

This section provides an overview of government action on modern slavery, Oxfam's insights, and its advocacy work that calls for action to address the root causes of modern slavery

MIXED PROGRESS IN GOVERNMENT ACTION

Over the past year, we have continued to see mixed progress on initiatives to tackle modern slavery. The first conviction under the UK's Modern Slavery Act in June 2018 was encouraging; this saw a British citizen convicted for trafficking offences committed overseas.³⁸ There is increasing international debate about the need for employers, rather than workers, to pay the cost of any recruitment fees. And we welcome the UK parliament's consideration of improvements to support for survivors and its application of the standards outlined by the Modern Slavery Act to UK government procurement policy and practice.³⁹

Oxfam recently supported a collective action calling for the UK government to host a central register of modern slavery statements.⁴⁰ This action was instigated by the UK's first Independent Anti-Slavery Commissioner. The creation of this role in 2014 was a positive development; however, we were sorry to see the first post-holder resign in May 2018. We hope that the learning identified during his tenure will be applied, and that his successor will have the independence required to drive the improvements needed by people living in or at risk of modern slavery.⁴¹

We have noted developments in the debate on mandatory human rights due diligence, which raises questions about how some companies are engaging with the Sustainable Development Goals (SDGs). More responsible companies are becoming increasingly transparent about the challenges they find in their human rights due diligence and are making public how they plan to address these challenges. Adopting a policy of zero tolerance to inaction is a vital component of human rights due diligence, since a simple approach of zero tolerance to modern slavery can provide an incentive to cover up challenges, to make false claims or to cut and run from a supplier because of reputational risk, without addressing the core problem. An open dialogue between buyer and supplier is more likely to push up quality standards, increase transparency and improve conditions along supply chains.

Other companies are supporting increased regulation,⁴² and this trend is continuing – for example, with the proposals in Hong Kong⁴³ and Switzerland.⁴⁴ We commend the Australian government for applying some of the learning from the UK Modern Slavery Act to the Australian Modern Slavery Bill,⁴⁵ but recognize that so much more still needs to be done at national and international levels to adjust the rules of the game so that responsible companies are rewarded by markets when they are transparent about their efforts to do the right thing.

ADDRESSING VULNERABILITY TO MODERN SLAVERY

Oxfam believes that access to decent work on a living wage provides a fundamental pathway out of poverty, and is one of the best ways to counter growing inequality.⁴⁶ We know that where workers do not earn enough to meet their basic needs, they can be forced to borrow money on terms they may not otherwise have agreed to and may be more vulnerable to exploitation. Recent figures show that half of those affected by forced labour imposed by private actors are being held in debt bondage.⁴⁷ This happens when debt is transformed into a mechanism of control over a person and they are forced to work to pay off that debt (often with unfair or unattainable terms for repayment).⁴⁸ Oxfam believes that good-quality industrial relations and ensuring workers' access to FOA and collective bargaining is a key route to reducing workers' vulnerability to exploitation, including modern slavery.⁴⁹

Over this past year, Oxfam has commissioned research on supermarket supply chains. We found that many of the women and men who produce food products that we eat in the UK are themselves going hungry. For example, in the case of Indian tea and Kenyan green beans, researchers concluded that workers and small-scale farmers earn less than 50% of what they need for a basic but decent standard of living in their societies. It also found that the situation is much worse for women, with the greatest gap between current incomes and a decent standard of living in sectors where women provide most of the labour.⁵⁰ Across a range of consumer markets, the share of the consumer price that reaches small-scale farmers and workers is typically less than 5%.⁵¹

When earnings fall too low, farmers' and workers' access to food is put at risk. To provide a snapshot of this problem, Oxfam conducted Household Food Insecurity Access Scale (HFIAS) surveys in five food sectors. A clear majority of respondents were categorized as either moderately or severely food-insecure, meaning that they or a family member reported having gone without enough food in the previous month.

For example:

- In Italy, 75% of surveyed women workers on fruit and vegetable farms said that they or a family member had cut back on the number of meals they ate in the previous month because their household could not afford sufficient food.
- In South Africa, over 90% of surveyed women workers on grape farms reported not having enough to eat in the previous month. Nearly a third said that they or a family member had gone to bed hungry at least once in that time.
- In Thailand, over 90% of surveyed workers at seafood processing plants reported going without enough food in the previous month. Of those, 54% of women workers said that there had been no food of any kind to eat at home on several occasions in that time.⁵²

The research also showed that such income levels are especially hard to accept when they are compared with the returns at the other end of the supply chain. For example:

- In less than five days, the highest-paid chief executive at a UK supermarket earns the same as a woman picking grapes on a typical farm in South Africa will earn in her entire lifetime.
- Just 10% of the cash returned to shareholders on average across the three biggest UK supermarkets in 2016 would be enough to lift the incomes of more than 30,000 workers on South African grape farms to a living wage.⁵³

We believe that the time is right for a different way of doing business: one that rewards work and not wealth; one which values human and labour rights more than a relentless maximization of returns to shareholders. We know that many thriving businesses already do business in this way.⁵⁴

Our research shows that we can all – governments, companies and citizens alike – do much more to reduce the vulnerability to modern slavery of the women and men working to produce the food we eat. Our Behind the Barcodes campaign recommends actions that companies, governments and citizens can take.

Oxfam's analysis shows that where governments have introduced minimum producer prices (e.g. Ecuadorian bananas, Côte d'Ivoire cocoa, Thai rice), farmers receive around twice the value share of those products than in countries where no such government support is provided. And where governments set adequate minimum wages, workers' earnings come much closer to meeting their costs of living.⁵⁵

We are asking supermarkets to take action, and we outline our recommendations here:

<https://indepth.oxfam.org.uk/behind-the-price/>

For UK supermarket customers, our campaign actions are outlined here:

https://oxfamapps.org/behindthebarcodes/?cid=rdt_barcodes

A major challenge and also an opportunity over the next few years will be to ensure that workers' rights are not undermined by new or renegotiated trade and investment agreements. Recently a French transnational company, Veolia, contested the Egyptian government's introduction of a minimum wage, on the basis that it reduced its predicted profits.⁵⁶ The case was eventually concluded in Egypt's favour,⁵⁷ but the cost and length of these legal proceedings diverted significant financial and human resources that could have been more productively spent. This case is just one indication of the extent to which the rudiments of new agreements will need to be changed if they are to contribute to workers' well-being.

ALTERNATIVE WAYS OF DOING BUSINESS

Civil society organizations (CSOs) have often been at the forefront of developing alternative ways of doing business that reduce the vulnerability of workers and producers. For example, Oxfam has supported cooperatives and equitable businesses such as Amul, Cafédirect and Just Change.

Through our advocacy work, we continue to work with businesses to challenge exploitative models and develop practical commercial alternatives for doing business in ways which share prosperity with a wider group of stakeholders than shareholders alone, and in 2017 we set up our Future of Business Initiative.⁵⁸ To explore how companies can transform their procurement approach, we have also initiated the Fair Value Club.⁵⁹ This is a platform for brands and retailers who are serious about promoting alternatives in their supply chains.

Throughout our statement, we have talked about how vulnerability to all forms of modern slavery is driven by an imbalance of power. Business structures that seek to balance the interests of different stakeholder groups offer an alternative to shareholder-based models and we believe these alternative models can significantly improve the livelihoods of the world's most marginalized women and men.

ACKNOWLEDGEMENTS

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Front cover photos, clockwise from top left:

The Oxfam shop in Cowley Road, Oxford. Photo: Rachel Manns/Oxfam

Emergency aid being unloaded in Cox's Bazar, Bangladesh. The shipment was sent from Oxfam's emergency warehouse in the UK and contained water and sanitation equipment for the camps set up for Rohingya refugees. Photo: Bekkii Frost/Oxfam

Members of the Tuzamurane Cooperative, which grows and sells pineapples in Eastern Rwanda. The women's cooperative was set up 10 years ago with the aim of improving horticultural skills and access to markets and savings schemes. Photo: Aurelie Marrier d'Unienville/Oxfam

Oxfam buckets for distribution in Tundikhel camp for internally displaced people in Nepal, 2015. Buckets are vital for collecting water for drinking and washing in emergencies. Photo: Pablo Tosco/Oxfam

NOTES

- 1 International Labour Organization (ILO) and Walk Free Foundation in partnership with the International Organization for Migration (IOM) (2017). Alliance 8.7 Global Estimates of Modern Slavery: Forced labour and forced marriage. http://www.ilo.org/wcmsp5/groups/public/---dgreports/---dcomm/documents/publication/wcms_575479.pdf
- 2 Ethical Trading Initiative (ETI) (2016). Human rights due diligence framework. <https://www.ethicaltrade.org/resources/human-rights-due-diligence-framework>
- 3 Defined by the UN Guiding Principles on Business and Human Rights as 'The human rights at risk of the most severe negative impact through the company's activities and business relationships.' Available at: <https://www.ungpreporting.org/resources/salient-human-rights-issues/>
- 4 The Independent Commission is a group of international experts from business, government and civil society, looking at systemic change within Oxfam and the wider humanitarian and development sector. See: <https://independentcommission.org/>
- 5 Behind the Barcodes campaign action can be found here: <https://oxfamapps.org/behindthebarcodes/>
- 6 R. Wilshaw, S. Hamilton, J. Thérroux-Séguin and D. Gardener (2015). In Work But Trapped in Poverty: A summary of five studies conducted by Oxfam, with updates on progress along the road to a living wage. <https://policy-practice.oxfam.org.uk/publications/in-work-but-trapped-in-poverty-a-summary-of-five-studies-conducted-by-oxfam-wit-578815>
- 7 Oxfam GB (2016). Oxfam GB Statement on Modern Slavery: For the financial year 2015/16. <https://policy-practice.oxfam.org.uk/publications/oxfam-gb-statement-on-modern-slavery-for-the-financial-year-201516-620092>
- 8 This figure includes Russia, which is excluded from Oxfam International's Country (Annual) Operational Report mentioned on p8 as it is an advocacy rather than programme office, and the survey is focused on programmes. Russia will be included in our human rights due diligence and we will follow up with the country office separately as needed.
- 9 Oxfam (2017). Oxfam Annual Report & Accounts 2016/17. <http://www.oxfam.org.uk/what-we-do/about-us/plans-reports-and-policies/annual-report-and-accounts>
- 10 In previous statements, we reported headcount figures as of 1 April. We have changed to reporting from 31 March to align with our annual report and accounts.
- 11 See note 7.
- 12 The total excludes two countries (Mauritania and Niger) which used the old survey or did not answer the agency hiring questions. It includes three surveys from country regions (Asia, Latin America and the Caribbean, Southern Africa).

- 13 The questions were included in Oxfam International's Country (Annual) Operational Report. This incorporates up to five different templates, and the modern slavery questions were in the Global Legality Annex. As these are new questions, they were highlighted in the guidance documents that were sent to country teams. However, this annex is usually updated only if the information has changed from the previous year, which could explain why there was not a 100% response rate
- 14 This included three who answered no to Q1 but yes to Q2 (Jordan, Nigeria and Pakistan).
- 15 The increase in these numbers from those reported in our 2017 statement represents an increased number of countries using a centralized system for recording procurement spend.
- 16 Oxfam (2016). Oxfam GB Statement on Modern Slavery: For the financial year 2015/16, op. cit.
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- 19 ETI (2016). Human rights due diligence framework, op. cit.
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- 21 Sourced by Oxfam's country offices rather than through our head office procurement team
- 22 Ethical Trading Initiative Norway, website: <http://etiskhandel.no/English>
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- 24 The Global Slavery Index (2018). Modern slavery: A hidden, everyday problem. <https://www.globalslaveryindex.org/>
- 25 World Economic Forum (WEF) (2017). The Global Gender Gap Report 2017. <https://www.weforum.org/reports/the-global-gender-gap-report-2017>
- 26 UNICEF (2017). Child labour. <https://data.unicef.org/topic/child-protection/child-labour/>
- 27 M. Lawson and M. Martin (2017). The Commitment to Reducing Inequality Index: A new global ranking of governments based on what they are doing to tackle the gap between rich and poor. Development Finance International and Oxfam. <https://policy-practice.oxfam.org.uk/publications/the-commitment-to-reducing-inequality-index-a-new-global-ranking-of-governments-620316>
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- 30 U.S. Department of State (2018). 2018 Trafficking in Persons Report. <https://www.state.gov/j/tip/rls/tiprpt/>
- 31 Foreign and Commonwealth Office (2017). Human Rights and Democracy Report 2017. <https://www.gov.uk/government/publications/human-rights-and-democracy-report-2017>
- 32 Stronger Together is a business-led initiative aiming to reduce modern slavery. It provides guidance, training, resources and a network to work together to reduce exploitation. See: <https://www.stronger2gether.org/>
- 33 The SA8000® Standard is the leading social certification standard for factories and organizations across the globe. See: <http://www.sa-intl.org/index.cfm?fuseaction=Page.ViewPage&PageID=1689>
- 34 Ethical Trading Initiative. ETI Base Code. Available at: <https://www.ethicaltrade.org/eti-base-code>
- 35 See note 7.
- 36 This included three which answered no to Q1 but yes to Q2 (Jordan, Nigeria and Pakistan).
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